

The Secretary
Committee on Admission
Advanced Management Program
Soldiers Field
Boston 02, Massachusetts

Dear Sir:

I have been requested by [redacted] to provide you an appraisal of him as an applicant for the Advanced Management Program of the Harvard Graduate School of Business Administration.

STATINTL

I became acquainted with [redacted] approximately four years ago when he was appointed Deputy Comptroller of this Agency. At that time, he had about twenty years of significant experience in various aspects of comptrollership and fiscal management. During those years of steady progress he distinguished himself in his profession with the result that several ranking Government officials recommended him for the difficult and demanding position he now holds. His performance as Deputy Comptroller has measured up to those recommendations and our expectations.

STATINTL

[redacted] is, of course, an expert in fiscal management, a result of some twenty-three years of specialization. As an executive, his outstanding strengths are in the areas of financial understanding, systems management and fiscal controls. He demonstrates considerable ability in the area of top management policy. Perhaps the area offering the greatest possibility for further development is the field of human relations and in the matter of ready appreciation of the point of view of others, specialists also, but in different fields.

Personally, [redacted] is warm and gregarious. He likes people and is somewhat of an outdoorsman. He keeps a small cabin cruiser on the Chesapeake Bay and combines these interests by way of frequent week-end fishing trips with friends and acquaintances.

In summary, I would recommend this candidate's application for the Advanced Management Program on two bases. First, I believe that he can contribute to group understanding in the areas of his own specialization.

STATINTL

Block 1	Block 2
Do not go to Office [redacted]	[redacted]
17 February 1978	
Miss Charlotte M. [redacted]	
Notary Public Seal [redacted]	
Author: [redacted]	
Date: [redacted]	Dg

STATINTL

Second, I am confident that because of his intelligence, enthusiasm and interest he will acquire broader perspective from the Program and thus become better prepared for a more responsible position in the future. Specifically, [redacted] has the potential to become Comptroller of this Agency and I believe the Advanced Management Program will help us, and him, realize that potential.

Sincerely,

L. N. White
Deputy Director

SA-DD/S:JER:dle (25 Nov 55)

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